

September 28, 2016

Re: Letter of Recommendation - Bouma USA

To Whom It May Concern:

This letter serves as a recommendation for Bouma USA. Charter Schools Development Corporation ("CSDC"), a 501(c)(3) non-profit corporation focused exclusively on the facility and financing needs of charter school organizations, has been working with Bouma USA for the last ten years building facilities mainly in the Midwest and Southwest regions of the United States. CSDC has a special focus on new and early-stage schools serving predominately low income students, and Bouma USA has been a reliable partner in furthering CSDC's mission.

Most recently Bouma USA completed the following projects for CSDC:

- o Carpe Diem Charter School San Antonio, TX
- o Carpe Diem Charter School- Indianapolis, IN
- Adams Traditional Academy Phases 3 and 4 Additions- Phoenix, Arizona

Bouma USA has delivered cost-effective, design build solutions for our school clients and has consistently shown a high level of integrity, judgment and transparency. These attributes result in Bouma USA projects getting done the right way.

Sincerely,

Mark A Zeizel, AVP

Charter Schools Development Corporation

Promoting excellence and competition in public education by providing credit enhancement, financing and development services for charter school facilities